## Southwestern Program Review Psychology Program

## Process

Program Review is a continuous process of collecting, evaluating, and using information to determine if and how well performance matches learning or service outcomes which occurs on at least a triennial basis. We gather evidence of student learning; discover the degree to which courses, programs, and administrative and educational support services accomplish intended outcomes; and probe the achievement of institutional projects, core themes, and mission. Southwestern conducts program reviews of all programs and services on a quadrennial basis (every 4 years) and uses the results of the assessments to enhance and improve current programs and services.

## Resources

Program Review detailed instructions
Report Documentation - myLakerLink on the Resource Center tab
Reports - must be on campus or access network to process reports
Course Completion Report
Course Completion by Course Report
Course Completion by Degree Report
Course Enrollments Report
GL Unit Costs by Fund by Unit Report
Graduates by Major Report
OLMIS - Employment Opportunities
Persistence Report - being developed
Student Enrollment Report - Enrollments, FTE, Billing Credits
Transfer Reports - being developed

Program review consists of the following elements
$\checkmark$ Program Description and Goals / Philosophy
$\checkmark$ Program Narratives
$\checkmark$ Student Learning Outcomes including measures and criterion for achievement
$\checkmark$ Operational Data analysis
I. Enrollments
II. Financial Viability
III. Efficiency of Delivery
IV. Instructional Effectiveness
V. Program Student Success
VI. Program Relevance
VII. Graduate Student Success
$\checkmark$ Projects planned based on evidence
$\checkmark$ Association with core themes and other planning, processes/projects
$\checkmark$ Activity Timeline

All reports are available within myLakerLink and are located on the Resource Center tab. Links to all reports are located within each section title of this document. Program Review requirements for certain sections include multiple reports with additional links to the reports located within the specific section of the report.

[^0] protected veterans in employment, education, or activities as set forth in compliance with federal and state statutes and regulations.

## PART A: Program Review Narratives

## Program Description and Goals / Philosophy

The Psychology Program provides educational opportunities for all students in the SWOCC community, particularly in fulfilling the social science requirements for the AA/OT, OTM, ASOT-BUS, AS, AGS, AAS degrees. The Psychology Program also meets the following Social Science student learning outcomes:

- Demonstrate knowledge of the theoretical and conceptual frameworks of a particular Social Science discipline.
- Develop an understanding of self and the world by examining the dynamic interaction of individuals, groups, and societies as they shape and are shaped by history, culture, institutions, and ideas.
- Utilize Social Science approaches, such as research methods, inquiry, or problem solving, to examine the variety of perspectives about human experiences.
- Evaluate how reasoning, history, or culture informs and guides individual, civic, or global decisions.
- Demonstrate an understanding and appreciation of similarities and differences among and between individuals, cultures, or societies across space and time.


## Administration

- Faculty / Staffing: Psychology has two full-time faculty members. These two faculty members do nearly all of the work in the program except for an occasional part-time instructor taking one or two courses a term.
- Professional Development: N/A.
- Support Services used (or identified need): The Tutoring Center on the Southwestern Oregon Community College Coos Bay Campus provides support services for students needing additional help with the Psychology program.
- Advisory Committee (activities and membership): N/A
- Community Relationships / Partnerships: N/A
- Program Accreditation (if applicable): N/A


## Curriculum

- Degrees/Certificates offered and changes since last review: SWOCC does not offer a Psychology degree or certificate. However, nearly every degree does have a Social Science requirement which Psychology fulfills. In reality, a majority of SWOCC students take at least one course in Psychology.
- Course list and changes since last review, including new and revised courses: All Psychology course outlines have been updated and revised to incorporate limited and measurable student learning course outcomes. Two recent new Psychology courses include PSY 228 Introduction to Social Science Research including and introduction to statistical analysis, observational studies, survey research, and experimental design and PSY 232 Psychology of Humor including a theoretical discussion of humor from research in cognitive, social, biological, and developmental psychology.
- Career Pathway/Program of Study Efforts: N/A
- Delivery Methods/Instructional Methodology: Traditional Instruction is supplemented with online resources and curriculum. There is need for additional online offerings to ease the pressure of face-toface classes and to increase capacity.
- Articulation/Transferability: In the past, SWOCC Psychology courses have had been reviewed to verify alignment with Oregon universities. There has not been a recent alignment verification. This review needs to occur regularly. However, the Psychology faculty have created an AAS proposal in Psychology to articulate with Oregon State University. OSU is interested in continuing articulation discussions.
- Dual Credit offerings: Currently SWOCC does not offer dual credit psychology classes.
- Course scheduling issues: Psychology course scheduling works well because the two faculty members coordinate courses and times.
- Instructional Materials (textbook, software issues): The full-time Psychology instructors select the psychology textbooks. The textbooks are available in the College Bookstore and from online sources, and are generally easily and readily available for students.


## Students

- Special Populations: The Psychology program does not have any special populations specifically requiring psychology courses.
- Recruitment: The Psychology program does not actively recruit.
- Advising: To facilitate accurate advising, Psychology is developing advising sheet directing students to an AAPT and an AS Psychology degree as well direction for careers in the discipline.
- Student Satisfaction: Evaluations for the full-time instructors who teaches Psychology has an average student rating of instruction at 4.34 out of 5.0 . Students comment favorably about the instructors, and the completion rates for 2014 are an impressive $86 \%$.
- Student Assessment Methods: Student learning outcomes for psychology courses are assessed through class discussion, student projects, cooperative learning experiences, journaling, quizzes, homework assignments, and exams,


## Facilities/Budget

- Budget Changes over past 4 years: The Psychology budget has been integrated into Psychology and Anthropology/Sociology for the last five years. The actual costs for the General Ledger in 2014 for both were $\$ 306,439.00$. Beginning the 2015-2016 budget year, Psychology and Anthropology/Sociology will have separate budgets.
- Instructional Materials (software, supplies, etc.): The psychology instructional materials need to be inventoried to determine what needs surplused, replaced, updated. This is the responsibility of the Psychology faculty.
- Equipment lists and needs: The psychology equipment lists and needs need to be inventoried to determine what needs surplused, replaced, updated. This is the responsibility of the Psychology faculty.
- Facilities lists and needs: The psychology facilities list and needs need to be inventoried to determine what needs surplused, replaced, updated. This is the responsibility of the Psychology faculty.
- Student fees; N/A


## Progress of Planned Projects

- Describe progress made for each project activities planned for prior year.

NOT REQUIRED FOR 2013-2014 PROGRAM REVIEW

## PART B: Program Outcomes Data Review

## Student Learning Outcomes - Measures - Criteria

| Outcome 1 | Measureable Criteria | Measurement Tool | Courses | Time Frame |
| :--- | :--- | :--- | :--- | :---: |
| Demonstrate knowledge of the <br> theoretical and conceptual <br> frameworks of a particular <br> Social Science discipline. | $80 \%$ of the class with a "C" or <br> better on final exams | Final exam | Davies <br> Psy 203 classes <br> (online class excluded) | Fall'14-spring '15 |

Results:

| Psy 201 ave. (3 classes) /50 |  | Psy 202 ave. (3 classes) /50 |  | Psy 203 ave. (3 classes) /50 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 25.5 | 4/22 | 33.89 | 15/27 | 29.61 | 9/23 |
| 32.52 | 9/25 | 31.04 | 11/24 | 31.74 | 8/23 |
| 31.15 | 6/13 | 29.73 | 6/15 | 34.82 | 12/22 |
| 29.72 | 19/60 (31\% passed) | 31.55 | 32/66 (48\% passed) | 32.06 | 29/68 (43\% passed) |

Analysis:
In the school year 2014-15, <50\% of general psychology students were able to demonstrate general concepts within the field of psychology.
Plan:
Continue to work on increasing this percentage.
Plan: Continue to emphasize the differences and similarities of the center of mass calculation for discrete points and a continuous region in a plane.

| Outcome 1 | Measureable Criteria | Measurement Tool | Courses | Time Frame |
| :--- | :--- | :--- | :--- | :--- |
| Demonstrate knowledge of the <br> theoretical and conceptual <br> frameworks of a particular <br> Social Science discipline. | 80\% of the class with a "C" or <br> better on research article <br> summary, analysis, and group <br> roundtable discussion. | Roundtable Discussion <br> guidelines and rubric | Mueller <br> PSY 201-2013 classes | Fall'14-spring '15 |

Results: All students participated in the roundtable discussion which requires analysis of a peer reviewed academic journal. $90 \%$ achieved a grade of C and better

Analysis: The task at hand is carefully guided and orchestrated. Any student who read the guidelines for this process could have accomplished this outcome. The high success rate is the result of careful planning. Learning objectives for the roundtable discussion including examining and analyzing an academic research article, and evaluating the appropriateness of conclusions derived from psychological research. Students write a summary of the article and identify hypotheses and variables, procedures to test hypotheses, major results of the study, researcher interpretation of the results, and implications of the study.

Students present their reviews and analyses in a roundtable discussion in which students actively participate showing a balance between listening, initiating, and focusing discussion, being assertive in keeping the discussion going and tending to dominate the group to involve everyone to keep the discussion going, and understanding the purpose behind the discussion.

Plan: Continue to use this tool.

| Outcome 2 | Measureable Criteria | Measurement Tool | Courses | Time Frame |
| :--- | :--- | :--- | :--- | :--- |
| Develop an understanding of <br> self and the world by <br> examining the dynamic <br> interaction of individuals, <br> groups, and societies as they <br> shape and are shaped by <br> history, culture, institutions, <br> and ideas. | 80\% of the class will earn a c or <br> better on the research <br> project/essay following the <br> scoring rubric for essay <br> questions. | Research project/essay | PSY 237 and PSY 239 | Fall 2014 and Spring 2015 |

Results: $80 \%$ of the students successfully completed this task.
Analysis: Careful planning and preparation paid off. The essays and projects indicated good understanding of this outcome; although some essay/project topics missed the mark. By successfully completing this research project/essay, students were able to provide a clear and through introduction and background to demonstrate an accurate and complete understanding of the question to present arguments in a logical order and back arguments with examples and data that support the conclusion.

Plan: Provide students with specific topics.

| Outcome 3 | Measureable Criteria | Measurement Tool | Courses | Time Frame |
| :--- | :--- | :---: | :---: | :---: |
| Utilize Social Science <br> approaches, such as research <br> methods, inquiry, or problem <br> solving, examine the variety <br> of perspectives about human <br> experiences | 80\% of the class with a "C" or <br> better on their research <br> essay/project | Research paper/presentation | Psy 201 to Psy 203 | Fall 2014-Spring 2015 |

## Results:

| Psy 201 ave. (4 classes) /75 |  | Psy 202 ave. (4 classes) /75 |  | Psy 203 ave. (4 classes)/75 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 63.5 | 20/22 | 68.63 | 27/27 | 63 | 21/23 |
| 60.45 | 18/20 | 68.33 | 24/24 | 71.52 | 22/23 |
| 71.16 | 25/25 | 65.38 | 13/15 | 67.91 | 20/22 |
| 69 | 12/13 | 58.1 | 15/21 | 60.41 | 18/23 |
| 66.03/75 | 75/80 (93\% passed) | 62.22 /75 | 79/87 (90\% passed) | 65.71/75 | 81/91 (89\% passed) |

## Analysis:

In the school year 2014-15, > 80\% of general psychology students were able to demonstrate how to analyze original social science research.

## Plan:

Continue to teach how to read original research to make sure they are prepared for higher level academic research.

| Outcome 3 | Measureable Criteria | Measurement Tool | Courses | Time Frame |
| :--- | :--- | :--- | :--- | :--- |
| Utilize Social Science <br> approaches, such as research <br> methods, inquiry, or problem <br> solving, to examine the variety <br> of perspectives about human <br> experiences | $80 \%$ of the class with a "C" or <br> better on their research <br> essay/project by adhering to the <br> social science research criteria. | Research paper/presentation | PSY 228 | Spring 2015 |

Results: The class of spring 2015 PSY 228 was a $100 \%$ success.
Analysis: The reason for the $100 \%$ success is the constant mentoring and guidance for this class. It was a small class and individual attention was possible. The grading criteria for the research paper/presentation includes a title page and abstract; introduction with background/literature search and hypothesis development; methodology including design, measures, procedure; results including discussion of analysis and variables, and direction of results; discussion of supported hypothesis, interpretation of result, limitations, and potential studies; and references following APA format.

Plan: Continue to teach how to read original research to make sure thev are prepared for higher level academic research.

| Outcome 4 | Measureable Criteria | Measurement Tool | Courses | Time Frame |
| :--- | :--- | :--- | :--- | :---: |
| Evaluate how reasoning, <br> history, or culture informs and <br> guides individual, civic, or <br> global decisions. | $80 \%$ of the class with a "C" or <br> better on their assignments. | Assignments <br> (assignment 3) | General Psychology <br> $201-203$ | Fall 2014-Spring 2015 |

## Results:

| Psy 201 ave. (4 classes) $/ 20$ | Psy 202 ave. (4 classes) /20 |  | Psy 203 ave. (4 classes) /20 |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 14.95 | $19 / 22$ | 16.96 | $25 / 27$ | 12.78 | $15 / 23$ |
| 17.44 | $24 / 25$ | 14.79 | $20 / 24$ | 13.96 | $18 / 23$ |
| 15.31 | $11 / 13$ | 14.33 | $12 / 15$ | 16.82 | $20 / 22$ |
| 16.1 | $17 / 20$ | 16.9 | $19 / 21$ | 18.39 | $23 / 23$ |
| 15.95 | $71 / 80(89 \%$ passed) | 15.75 | $76 / 87(87 \%$ passed) | 15.49 | $76 / 91$ (84\% passed) |

Analysis: In the school year 2014-15, > 80\% of general psychology students were able to demonstrate the historical, cultural and individualistic decisions on behavior.

Plan: Continue to offer a wide variety of assignment choices in the discipline as students appreciate the diversity and tend to enjoy the learning process.

## PART C: Program Operational Data Review

## I Enrollments

Exhibit I.A: Total Enrollments - Program
Exhibit I.B: Number of Students in Major, if applicable
Exhibit I.C: Student Demographics (optional)

- Analysis: Reflect upon the trends, what does the data tell you, what has been accomplished/achieved and where are the gaps

The total enrollments in Psychology have steadily declined over the last five years with the highest enrollment in 2010 at 869 students and the lowest enrollment in 2014 at 638 students representing a $26.6 \%$ decrease.

- Plan: Respond to the data evidence - how will the data results be utilized to enhance and improve program enrollments, list specific planned projects

1. 
2. 
3. 

## II. Financial Viability

Exhibit II.A: Student FTE
Exhibit II.B: Billing Credits
Exhibit II.C: Cost / FTE

- Analysis: Reflect upon the trends, what does the data tell you, what has been accomplished/achieved and where are the gaps The Social Science budgets have been split into two main budgets: Psychology and Anthropology/Sociology. History and Political Science has had its own budget. There is not a clear demarcation of budget for Social Science. For that reason, the data for the financial viability includes the actual budgets for Psychology and Anthropology/Sociology

The average Social Science annual student FTE is 158.6 with overall Psychology average annual student FTE at 51.71. The year 2010 had the highest student enrollments at 869 students, and the year 2010 had the highest student FTE at 58.2. The year 2014 had the lowest student enrollments at 638 students and the lowest student FTE at 43.4. The student FTE between the high 2010 year and low year 2014 shows that Psychology student FTE decreased by 14.83.

The annual average Social Science annual billing credits is 6322 with overall Psychology billing credits at 2308.2. Again, 2010 is the year of the most billing credits: science at 7032 billing credits, Psychology at 2566 billing credits. The year 2014 reflects the low levels of billing credits: Social Science at 5703 billing credits, and Psychology at 1957 billing credits.

Plan: Respond to the data evidence - how will the data results be utilized to enhance and improve the financial viability of the program, list specific planned projects
1.
2.

## III. Efficiency of Delivery

Exhibit III.A: Average Class Enrollments
Exhibit III.B: Student FTE to Faculty FTE Ratio (1 Faculty FTE $=45$ Workload Credits)
Exhibit III.C: Course Capacity Percentage (section enrollment is what percent of section capacity)

- Analysis: Reflect upon the trends, what does the data tell you, what has been accomplished/achieved and where are the gaps Average Social Science annual enrollments are 2374.2 students. Average annual Psychology enrollments is 766.4 students. Average class enrollments for all Social Science are 18.18 students per class. Psychology class average enrollments are at 18.1 students.

Average student FTE to faculty FTE ratio for all Social Science classes is 21.64 . Psychology average student FTE to faculty FTE ratio is 19.38.

Average course capacity (fill rate) for all Social Science classes is $66.74 \%$. Psychology average course capacity is $76.8 \%$.

- Plan: Respond to the data evidence - how will the data results be utilized to enhance the efficiency of delivery associated with the program, list specific planned projects

1. 
2. 

$\bullet$

## IV. Instructional Effectiveness

Exhibit IV.A: Course Retention - completion rate

- Analysis: Reflect upon the trends, what does the data tell you, what has been accomplished/achieved and where are the gaps Average course retention-completion rate for all Social Science is $78.14 \%$. Psychology average course retention-completion rate is 78.2\%.
- Plan: Respond to the data evidence - how will the data results be utilized to enhance and improve instructional effectiveness of the program, list specific planned projects

1. 
2. 

## V. Program Student Success

Exhibit V.A: Program Persistence from Persistence Report-(being developed)
Exhibit V.B: Program Completers (Graduated) (unduplicated student count)
Exhibit V.C: Program Awards (all certificates and degree, duplicated)
Exhibit V.D: Transfer Rate (student who did not graduate yet transferred) from Transfer Report (being developed)
Exhibit V.E: Transfer Figures from Transfer Report (being developed)

- Analysis: Reflect upon the trends, what does the data tell you, what has been accomplished/achieved and where are the gaps N/A
- Plan: Respond to the data evidence - how will the data results be utilized to enhance students success within the program, list specific planned projects

N/A

## VI. Program Relevance

Exhibit II.A: OLMIS Reports Demonstrate Employment Opportunities - OLMIS DATA: http://www.qualityinfo.org/olmisi/OImisZine
Exhibit II.B: Advisory Committee Recommendations

- Analysis: Reflect upon the trends, what does the data tell you, what has been accomplished/achieved and where are the gaps OLMIS is not applicable.
- Plan: Respond to the data evidence - how will the data results be utilized to ensure program relevance of the program, list specific planned projects

1. 
2. 

Exhibit VI.A: 4 Year Achievement (if available)
Exhibit VI.B: Wage Information (if available)
Exhibit VI.C: Placement Rates (if available)

- Analysis: Reflect upon the trends, what does the data tell you, what has been accomplished/achieved and where are the gaps
- Plan: Respond to the data evidence - how will the data results be utilized to enhance and improve graduate student success within the program, list specific planned projects


## PART D: Systemic Program Review

Systemic Program Enhancements and Projects Not Addressed in Program Outcomes or Operational Data Analysis Data

Address systemic issues:
Proposed Systemic Project(s): Research and investigate alternative strategies and make appropriate changes.

## Systemic Program Viability Analysis

- Program Demand: Review of overall 4 -year trend of enrollments in discipline courses $-24 \%$

Psychology -24\%
>10 Growing Strong (20 pt.)
5-10\% Growing (17 pt.)
$0-5 \%$ Maintaining (14 pt.)
5-0\% Dropping ( 10 pt. )
<-5\% (5 pt.)

- Program Outcomes Assessment:

| Assessment Category <br> Psychology | No Evidence ( 1 pt.) | In Development <30\% (2 pt.) | Implemented in Some Areas 30-80\% (3 pt.) | Fully Implemented 81-100\% (4 pt.) | TOTAL SCORE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Development of course outcomes |  |  | x |  | 3 |
| Mapping course to program outcomes |  |  | x |  | 3 |
| Multiple Assessment measures documented and mapped to program outcomes |  | x |  |  | 2 |
| Course Assessment data collected and analyzed |  | x |  |  | 2 |
| Assessment Data used to improve course teaching / learning and is documented | x |  |  |  | 1 |
| Total |  |  |  |  | 11 |

- Program Size: Review of unduplicated student FTE (all terms) in discipline courses in prior year

Psychology 43.4
$>50$ FTE (20 pt.)
30-50 FTE (17 pt.)
20-30 FTE (14 pt.)
15-20 FTE (10 pt.)
10-14 FTE (7 pt.)
<10 FTE (5 pt.)

- Proposed Productivity: Percent of students in all discipline classes for a year that earned C or better compared to number of
students enrolled in same classes at end of second week
Psychology $86 \%$
>95\% (20 pt.)
90-95\% Growing (18 pt.)
80-90\% Maintaining (16 pt.)
70-80\% Dropping (14 pt.)
60-70\% (10 pt.)
< $10 \%$ (5 pt.)
- Program Cost: Cost of program per student FTE in prior year

Social Science \$5416.00
< \$1000/FTE (20 pt.)
\$1-2000/FTE (17.pt.)
\$2-3000/FTE (1 4 pt.)
\$3-4000/FTE ( 10 pt .) \$>4000/FTE (5 pt.)

## - OVERALL PROGRAM VIABILITY SCORE:

Psychology 54

## PART E: Program Project Timeline - All Projects

Activity Timeline that includes core theme association, staff lead responsibility, start and projected end dates, association with other planning activities (academic master plan, technology plan, facilities plan), association with instructional projects.

| Project | Person Responsible | Activity Year | Budget Request (for 2015 activities only) | Core Theme/ Objective | Associated Plans | Associated Projects |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1. Social Psychology course development | C. Davies | 2015 |  | Learning \& Achievement | AMP <br> Articulation |  |
| 2. OSU Articulation and Alignment | C. Davies <br> A. Mueller | 2016 |  | Learning \& Achievement | AMP <br> Articulation |  |
| 3. Conferences |  |  |  | Learning \& Achievement | AMP |  |
| 4. Grant (purchase award for department) | C. Davies <br> A. Mueller | 2016 |  | Learning \& Achievement | AMP |  |
| 5. Honors Program Involvement | C. Davies <br> A. Mueller | 2016 |  | Learning \& Achievement | AMP |  |
| 6. Full-time Psychology faculty hire | Office of Instruction | 2016 | \$84,000 | Learning \& Achievement | AMP |  |

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| PART C: Program Operational Data Review |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Base Criteria: Activity codes- LDC |  |  |  |  |  |  |
| 1 Enrollments | Source* | 2010 | 2011 | 2012 | 2013 | 2014 |
| Exhibit I.A: Total Enrollments (all terms) | CER | 869 | 840 | 775 | 710 | 638 |
|  |  |  |  |  |  |  |
| II. Financial Viability |  | 2010 | 2011 | 2012 | 2013 | 2014 |
| Exhibit II.A: FTE |  |  |  |  |  |  |
| Exhibit II.A: FTE for program courses | CER | 58.23 | 57.06 | 52.2 | 47.69 | 43.4 |
| Exhibit II.B: Billing Credits |  |  |  |  |  |  |
| Exhibit II.B: Billing Credits for program courses | CER | 2566 | 2553 | 2344 | 2121 | 1927 |
| Exhibit II.C: Cost / FTE |  |  |  |  |  |  |
| Actuals: Cost for GL Unit XXXX (including FT and PT Faculty ) | Budget | \$268,910.00 | \$285,845.00 | \$313,025.00 | \$311,722.00 | \$306,439.00 |
| Student FTE (from II.A above) | II.A | 63.54 | 62.21 | 54.02 | 57.32 | 56.58 |
| Calculated Cost per Student FTE | Calculated | \$4,232.14 | \$4,594.84 | \$5,794.61 | \$5,438.28 | \$5,416.03 |
| III. Efficiency of Delivery |  | 2010 | 2011 | 2012 | 2013 | 2014 |
| Exhibit III.A: Course Enrollments |  |  |  |  |  |  |
| Average Class Enrollments | CER | 18.89 | 17.5 | 17.61 | $19.19$ | 17.24 |
| Fill rate | CER | 85\% | 75\% | 70\% | 78\% | 76\% |
| Exhibit III.B: Student FTE to Faculty FTE Ratio |  |  |  |  |  |  |
| Student FTE for Program Courses (II.A above) | II.A | 58.23 | 57.06 | 52.20 | 47.69 | 43.40 |
| Faculty FTE (FT and PT Faculty) | Deans | 2.73 | 3.13 | 2.91 | 2.27 | 2.36 |
| Calculated: Student FTE / Faculty FTE | Calculated | 21.33 | 18.23 | 17.94 | 21.01 | 18.39 |
| IV. Instructional Effectiveness |  | 2010 | 2011 | 2012 | 2013 | 2014 |
| Exhibit IV.A: Course Retention - completion rate | CCR | 72\% | 75\% | 75\% | 83\% | 86\% |
|  |  |  |  |  |  |  |
| *Source Legend |  | Average total enrollments |  | 766.4 |  |  |
| CER = Course Enrollment Report |  | Average enrollment changes |  | -26.60\% |  |  |
| CCR = Course Completion Report |  | Average student FTE |  | 51.71 |  |  |
| GBM = Graduates by Major Report |  | Average billing credits |  | 2308.2 |  |  |
| SER = Student Enrollment Report |  | Average student/faculty FTE |  | 19.38 |  |  |
| Calculated = Calculated by Excel |  | Average class enrollment |  | 18.1 |  |  |
|  |  | Average fill rate |  | 76.80\% |  |  |
|  |  | Average retention-completion |  | 78.20\% |  |  |
|  |  |  |  |  |  |  |





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